1	Contagion management at the Mediterranée Infection University Hospital Institute
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## 25 Abstract

26 The Mediterranée Infection University Hospital Institute (IHU) is a recent single building bringing together all infectious disease stakeholders. The IHU strategy is to develop 27 innovative tools such as epidemiological monitoring, point-of-care laboratory, and ability to 28 mass screen the population. Early diagnosis allows the early isolation of contagious patients 29 and the early start of treatment to reduce the microbial load and contagiousness. In the context 30 of the COVID-19 pandemic, we had to deal with stockouts of personal protective elements, 31 reagents, and an influx of massive numbers of patients. From 01/27/2020 to 01/05/2021, 32 434,925 samples were tested for SARS-CoV-2, 12,055 patients with COVID-19 were 33 34 followed up in the day hospital, and 1,888 patients were hospitalized at the IHU according to the guidelines established since the start of the epidemic. By constantly adapting in order to 35 be able to comply with our strategy and guidelines, the IHU succeeds to expand and upgrade 36 its fleet of equipments and improve patient circuits and flows to better manage infected 37 patients. 38

#### 39 The base: A single building bringing together all infectious disease stakeholders

The Mediterranée Infection University Hospital Institute (IHU) is composed of a single 40 building, on the Marseille (France) Medical Timone Campus, entirely dedicated to infectious 41 diseases (Figure 1) [1]. This modern building has been open for 4 years with the aim of taking 42 care of contagious patients and dealing with health crises [1]. The building brings together 43 care, diagnoses, research, and start-ups dedicated to infectious diseases. The building as a 44 whole is subject to strict card access control. The infrastructures have been built to safely treat 45 contagious patients [1]. The teams are trained to take care of contagious patients and samples 46 and used to interact with each other. 47

## 48 The strategy

A key in improving the management of infectious diseases in the IHU has been to developinnovative tools such as epidemiological monitoring and ability to mass screen the population.

## 51 *Epidemiological monitoring*

A weekly epidemiological monitoring including surveillance of the microorganisms detected in patients' samples analyzed by the IHU diagnostic laboratory, the numbers and types of samples received, and of a panel of microorganisms identified in other public or private laboratories in the Provence Alpes Cote d'Azur area (South-East of France) is carried out [2]. This monitoring makes it possible to identify the occurrence of abnormal events and to detect potential health crises.

## 58 Rapid and massive screening

59 The IHU strategy is also based on the rapid ability to carry out massive screening of 60 people. Early diagnosis allows the early isolation of contagious patients and the early start of 61 treatment to reduce the microbial load and contagiousness [3, 4].

### 62 Key to rapid microbiological diagnosis

The key to rapid microbiological diagnosis is the Point-Of-Care laboratory (POC) [5, 6]. 63 The rapid tests are mainly based on real-time qPCR or immunochromatographic assays. All 64 the equipment necessary for carrying out the analyzes is gathered together in a small 65 operational room (approximately 9 to 17 square meters) in a strategic location in each of the 66 IHU and emergency departments. Sampling and testing are performed using a syndromic 67 approach based primarily on clinical manifestations. The POC laboratory influences the 68 patient care by answering 3 questions: (1) Is it necessary to isolate the patient? (2) Is it 69 necessary to hospitalize the patient? (3) Is there a specific treatment? A large panel of 70 microorganisms can be tested in a syndrome-based approach (Example "respiratory 71 72 pathogens") (Figure 2). In addition, the rapid diagnosis of highly pathogenic infectious 73 diseases is also performed in the biosafety level 3 laboratory (BSL-3) and in the POC laboratory of the BSL-3 hospital ward (Figure 2). Both laboratories are equipped with 74 75 negative pressure in order to avoid transmission of pathogens to the outside, and personal protective equipment (PPE) is mandatory and adapted to the assessed risk. Samples of 76 infected or suspected patients are transferred to a level 3 biosafety cabinet which contains all 77 the technologies allowing the microbiological diagnosis. First, a molecular diagnostic 78 79 automate (Biofire Filmarray, bioMerieux) allows the detection of a large panel of agents 80 (BIOFIRE® RP2.1 plus panel and BioThreat Panel). The handling time to prepare the sample does not exceed 2 minutes and the result is obtained in about 45 minutes. It is also possible to 81 perform the basic biology parameters, such as blood count (Micros 60, Horiba), biochemistry 82 83 (Piccolo express, Sysmex), coagulation (STart® 4 – Stago), blood groupings in collaboration with the French Blood Establishment (MDmulticard, Grifols), malaria rapid diagnostic tests 84 (PALUTOP+4 OPTIMA, Biosynex), Legionella antigen urinary test (Sofia Legionella FIA, 85 Quidel), as well as basic microbiological diagnosis (urine analysis, blood cultures, 86 antibiograms, etc.). 87

## 88 Isolation of patients

For the management of infectious patients, the IHU counts 3 hospitalization units with 25 89 beds each, one of which being organized into 3 modules in which negative pressure can be 90 implemented independently [1]. All patients are in single rooms which are the basis for 91 preventing contagion between patients. There are 2 entrance doors for each bedroom, one for 92 healthcare workers opening onto the internal corridor and one for family members opening 93 onto the external corridor when the patient's condition permits visits. On healthcare side, are 94 located a device in front of each room that provides PPE and a hydroalcoholic solution 95 dispenser at the entrance of each one. In the corridor for patients' families, there are also 96 97 hydroalcoholic solution and protective mask dispensers. Hand hygiene is also the basis of 98 contagion management at the IHU. There is wide access to hydro-alcoholic solutions with nearly 600 hydroalcoholic solution dispensers deployed in the building. For a long time now, 99 100 hand hygiene monitoring and compliance studies have been carried out by the IHU teams as well as awareness campaigns and anthropological approach to understand healthcare provider 101 behavior toward hand hygiene protocols [7-10]. Besides, there is a sign on the doors of the 102 rooms on the "Care" side with written awareness messages. "My life is in your hands ... Clean 103 them!!!" and "Get those catheters off me!" to remind healthcare workers of the dangerousness 104 105 of medical devices and to reassess their need on a daily basis (Figure 3).

## 106 Challenges of episode 1 of the COVID-19 pandemic

During the first episode of the pandemic from 27 January to 14 June 2020, we had to organize the management of patients despite a major lack of PPE worldwide and any other type of equipment (masks, gloves, coveralls, bouldering pajamas, gowns, aprons, glasses, visors ...) [11-17, 17-19]. As early as January 2020, we ordered extra masks but there was already a shortage of stock. The stocks of hydroalcoholic solutions were also tight. It was difficult to stock up on reagents and equipment to perform molecular biology analyzes to

detect SARS-CoV-2 but also on swabs to achieve nasopharyngeal sampling. In accordance
with our usual strategy and given the extent of the epidemic, we had to face a massive influx
of patients. Overall, during episode 1, 141,240 samples were tested, 3,538 patients were
followed up in the day hospital, and 702 patients were hospitalized according to the guidelines
established for the management of COVID-19 in the IHU.

## 118 How did we cope?

We have received donations from other research and diagnostic laboratories of the Aix-119 Marseille University as well as Marseille public hospitals, and French companies (PPE, 120 materials, reagents, hydro-alcoholic solutions, ...). We carried out the disinfection and 121 122 recycling of coveralls. For this goal, we used 3 strategies according to the site of use. For re-123 use in the BSL-3 laboratory, we performed decontamination of the coveralls by airborne disinfection method with Bioquell Z2 and hydrogen peroxide (Bioquell HPV-AQ) or by 124 autoclaving at 121°C for 20 minutes. For other re-uses, a steam decontamination system had 125 been installed in a tent in the outdoor parking lot of the IHU. We also rationalized the use of 126 PPE. Thanks to the private Mediterranée Infection foundation that controls the IHU, we had 127 the opportunity to be highly reactive in purchasing goods, which was essential in a time when 128 129 suppliers were running out of equipments. With regard to human resources, we received 130 reinforcements from healthcare workers from other departments of the Hospitals of Marseille as well as from voluntary healthcare workers from the private sector. We also received the 131 logistic assistance from the Marseille firefighter battalion for sorting people presenting to be 132 133 tested.

We have also faced a global shortage of laboratory reagents and small equipments and uncertainty about their availability [20]. Other diagnostic and research laboratories in the city were able to help us initially by providing reagents and/or consumables from their own stock. As a national reference center for rickettsiae, rickettsioses, and zoonotic diseases, we

contacted veterinary laboratories that held reagent stocks but were not authorized to carry out
the diagnosis of human infections. In view of the lack of specific swabs to perform
nasopharyngeal swabs, we evaluated and used the fecal swabs until replenishment of specific
swabs.

#### 142 Setting up circuits

The various "highly contagious" circuits (patients, linen, waste, etc.) had been designed when the building was created and were thus applied to the COVID-19 epidemic. However, the patient circuits required adaptations because it was necessary to create areas to carry out massive patient screening and consultation areas enabling the reception of a large number of patients. The reception hall was converted into a sampling area.

#### 148 Massive diagnosis screening required not only human but also technical reinforcements

The largest number of tests performed in one day was 3,809, with a maximal capacity of 149 5,000 tests per day. Overall, 20 automated nucleic acid extractors with a capacity of 14 to 96 150 samples each and 16 thermal cyclers with a capacity of 96 samples each were available in the 151 institute at the epidemic onset. To increase the diagnostic yield as well as to cope with reagent 152 shortage together with maintaining the other diagnostic activities, four KingFisher extractors 153 154 (96 samples in 40 minutes), one PerkinElmer extractor (96 samples in 1h30), one QIAcube 155 extractor (96 samples in 2 hours), one MGI extractor (96 samples in 1h30), two Light Cycler 480 thermal cyclers (96 samples in 2 hours), three NeuMoDx molecular (extraction and PCR) 156 thermal cycler systems (96 samples in 2 hours) were acquired from March to June 2020. In 157 158 addition, 16 VitaPCR thermal cyclers (Credo Diagnostics Biomedical) were also purchased for rapid molecular screening (one test per 20 minutes each). This multiplication of PCR 159 systems was imperative, not only to be able to analyze an increasing number of samples, but 160 also to cope with delayed deliveries and stockouts of reagents and in order to have devices 161 that enabled the fastest testing for emergencies, while maintaining high throughput analysis 162

capability. Daily debriefings were at the heart of the management of the molecular diagnosis 163 of COVID-19. These debriefings included an update on the analyzes (number of tests carried 164 out the day before, problematic of interpretation and reporting of results to patients or their 165 physicians, deadline for reporting results, etc.), stocks of reagents and small equipments 166 (capacity for analyzes to be carried out with the available stocks, orders in progress and 167 delivery times, suppliers to follow-up, orders to be placed), human resources (number of 168 technicians present and trained to ensure diagnostic continuity 24/7) as well as on the various 169 adjustments made with the new equipments and reagents. 170

During episode 1, we screened healthcare workers of the institute in direct contact with

## 171 Staff screening for SARS-CoV-2

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patients every 2 days by RT-PCR [21] from nasopharyngeal samples (Table 1). During 173 episode 2, it was performed once or twice a week. At the end of episode 1 (end of April-174 Beginning of May 2020), a SARS-CoV-2 serological assessment of 488 IHU staff members 175 was performed (Table 1) [22, 23]. Twenty-two were positive (4.5%), including 6 nurses, 3 176 housekeepers, 3 physicians, 2 nursing assistants, 2 medical fellows, 2 health executives, 2 177 administrative staff members, and 1 logistician. In mid-December 2020, another SARS-CoV-178 179 2 serological assessment of 286 IHU staff members was performed (Table 1). Forty-six were 180 positive (16%), including 15 nurses, 8 administrative staff members, 5 physicians, 4 laboratory technicians, 4 housekeepers, 3 health executives, 3 nursing assistants 2 engineers, 1 181 pharmacist, and 1 researcher / PhD student. If we compile the data from episodes 1 and 2, 61 182 183 staff members out of 656 (9.3%) were infected by SARS-CoV-2. For administrative staff, contamination occurred outside the IHU, except for 4 of them who 184 were contaminated by other staff with whom they shared their office and who had been 185 contaminated in the community. For engineers, pharmacist, researcher / PhD student, and 186

187 laboratory technicians, contamination occurred outside. Concerning medical fellows and

physicians, the contamination occurred a priori at the IHU. For nurses, nursing assistants,
housekeepers, and health executives, if during episode 1, most of the contaminations occurred
a priori at work, this was not the case during episode 2.

The 286 IHU staff members were also interviewed about the fear of being infected with 191 SARS-CoV-2, 282 answers were obtained (Table 2). Most of them (178; 63%) declared "no" 192 fear "at all" of being infected with SARS-CoV-2, 25 (9%) "little", 44 (16%) "moderate", and 193 35 (12%) "great fear". With the exception of one person who self-medicated with high doses 194 of corticosteroids, no serious form requiring hospitalization was observed among the staff. 195 Besides, in the BSL-3 laboratory, 7,112 samples were inoculated for SARS-CoV-2 cultures. 196 197 Among them, 3,070 were positives. No contamination was observed among the BSL-3 staff. 198 These data confirm that most risks from biological hazards can be reduced through the use of appropriate procedures and techniques, adequate equipment and infrastructure, and the 199 200 training of personnel and that human error are mainly involved in staff contamination [24].

## 201 Lessons from episode 1 of the COVID-19 pandemic

The biggest lesson of episode 1 was the need to have stocks of PPE, materials, and reagents sufficient to cope with a shortage due to the global health crisis. It is in this context that at the end of episode 1, we continued to equip ourselves and build up reagents and PPE stocks and to transform meeting rooms and common areas into storage areas; the reserves being already filled.

### 207 Intermission challenges - Episode 2 of the COVID-19 pandemic

Careful measures were taken to avoid virus transmission in clinical wards receiving both COVID-19 and non- COVID-19 patients. A specific sign was placed on the doors of COVID-19 patient rooms listing the main protection measures (Figure 4). We also had to face again a massive influx of people coming to be tested at the IHU. We had to regulate the flow of people to avoid a high concentration of patients in line. In addition to the possibility of

coming without any appointment, we organized a line for patients with appointment, via the 213 214 internet, with a capacity of approximately 700 appointments per day (excluding Saturday and Sunday), and reaching a capacity of 1,000 at the peak of the outbreak. We also deployed a 215 rapid registration system (SI-DEP) that takes 3 minutes per patient. For this, 14 administrative 216 staff members were recruited to speed up patient registration and communicate with them. 217 There was also a need for reliable rapid tests. We evaluated antigenic tests as well as a 218 rapid molecular test, the VitaPCR SARS-CoV-2 [25, 26]. We first demonstrated the lack of 219 sensitivity of antigen tests and also the reliability of the VitaPCR assays. By collaborating 220 with one of the startups hosted at the IHU, we installed these PCR machines in two tents in 221 222 the reception hall of the IHU, right next to the COVID-19 consultation entrance, in order to be 223 able to safely sample the patients and obtain the results in just over 20 minutes. As a single device can test only one sample at a time, we have deployed 16 devices, including 6 in the 224 225 tents, 6 in the 2 POC laboratories (those located in the IHU and those in North Hospital) as 226 well as 4 in a newly created laboratory in the Timone hospital Emergency ward in order to be able to diagnose people presenting to the emergency room as quickly as possible. 227

## 228 Conclusion

From 01/27/2020 to 01/05/2021, 434,925 samples were tested for SARS-CoV-2, 12,055 patients with COVID-19 were followed up in the day hospital, and 1,888 patients were hospitalized at the IHU according to our guidelines. By constantly adapting in order to be able to comply with our strategy, the IHU has managed to cope with the various stockouts and the massive influx of patients. The COVID-19 epidemic has made it possible to expand and upgrade its fleet of equipments and improve patient circuits and flows to better manage infected patients.

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# 240 **Figure Legends.**

- Figure 1. The base and the strategy of contagion management at the IHU.
- Figure 2. Examples of the large panel of microorganisms tested at the IHU.
- Figure 3. Display on bedroom doors, on the "care" side.
- Figure 4. Specific sign placed on the doors of COVID-19 patient rooms.

# 246 Table 1. Screening of the Méditerranée Infection University Hospital Institute (IHU)

247 staff for COVID-19 in episodes 1 and 2.

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		<b>Episode</b> 1	l	Episode 2		
IHU staff	23 people with a previous positive SARS-CoV-2 PCR			48 people with a previous positive SARS-CoV-2 PCR		
	488 people tested by serology	Positive serology (%)	Negative serology	286 people tested by serology	Positive serology (%)	Negative serology or not performed
Administrative staff members	51	2 (4%)	0	25	8 (32%)	0
Engineers	25	0	0	28	2 (7.1%)	0
Health executives	13	2 (15.4%)	0	8	3	0
Housekeepers	25	3 (12%)	0	14	4 (28.5%)	1
Laboratory technicians	102	1 (1%)	0	47	4 (8.5%)	0
Logisticians	21	1 (4.8%)	0	2	0	0
Medical fellows	32	2 (6.2%)	0	20	0	0
Nurses	93	6 (6.5%)	1	36	15 (41.6%)	0
Nursing assistants	33	2 (6%)	0	15	3 (20%)	1
Pharmacists	2	0	0	7	1	0
Physicians	48	3 (6.2%)	0	23	5 (21.7%)	0
Researchers / PhD students	35	0	0	60	1 (1.7%)	0
Stretcher bearers	8	0	0	1	0	0
Total	488	22 (4.5%)	1	286	46 (16%)	2

250 Table 2. Screening of 286 IHU staff members on their fear of being infected with SA	ARS-
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251 CoV-2.

Fear of beingNumberinfected withof staffSARS-CoV-2members		Results by occupation	<b>Results for infections with SARS-CoV-2</b>		
Great	35	5 administrative staff members			
		5 engineers			
		1 health executive			
		3 housekeepers	1 housekeeper		
		3 medical fellows			
		4 nurses	1 nurse		
		2 nursing assistants			
		1 pharmacist			
		2 physicians			
		9 researchers / PhD students	1 researcher / PhD student		
Moderate	44	4 administrative staff members	2 administrative staff members		
		8 engineers			
		1 health executive			
		1 housekeeper			
		11 laboratory technicians			
		3 nurses	1 nurse		
		1 pharmacist			
		15 researchers / PhD students			
Little	25	1 administrative staff member	1 administrative staff member		
		3 engineers			
		1 housekeeper			
		1 laboratory technician			
		3 medical fellows			
		3 nurses	2 nurses		
		1 nursing assistant			
		4 physicians	1 physician		
		7 researchers / PhD students			
		1 stretcher bearer			
No fear at all	178	15 administrative staff members	4 administrative staff members		
		12 engineers	2 engineers		
		4 health executives	2 health executives		
		7 housekeepers	3 housekeepers		
		36 laboratory technicians	4 laboratory technicians		
		2 logisticians			
		14 medical fellows			
		26 nurses	12 nurses		
		12 nursing assistants	3 nursing assistants		
		5 pharmacists	1 pharmacist		
		17 physicians	4 physicians		
		28 researchers / PhD students			
No answer	4	2 housekeepers	2 housekeepers		
		1 health executive	1 health executive		
		1 researcher / PhD student			

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